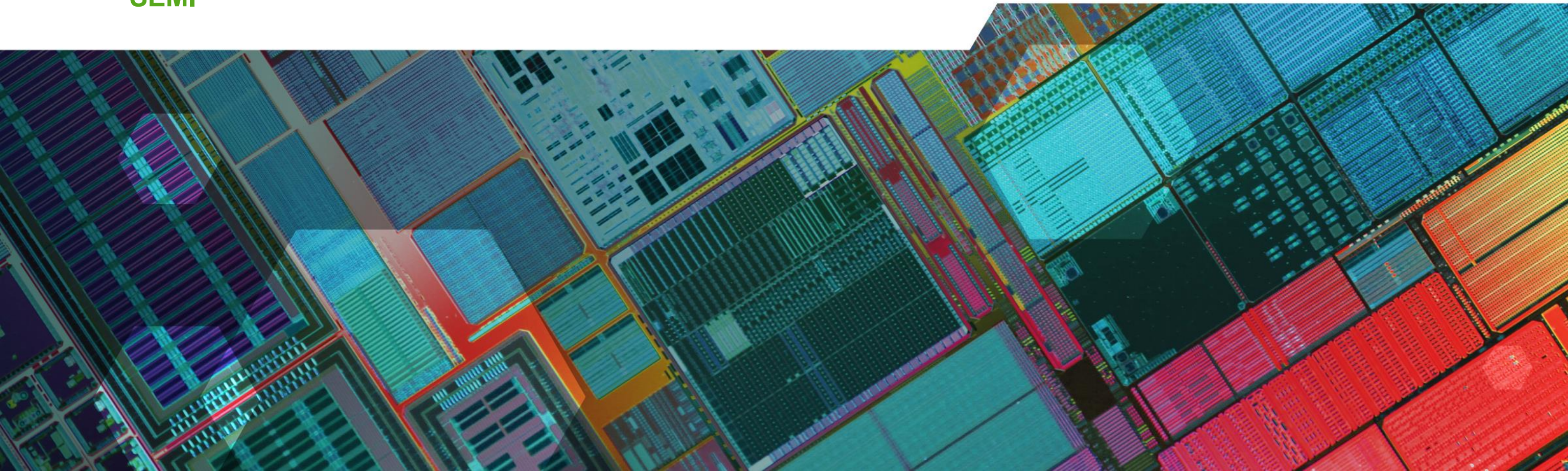




# Smart Manufacturing: Convergence, Co-Design & Co-Optimization Improve Performance, Sustainability and Yield across Microelectronics Supply-Chain

**Tom Salmon**  
**VP, Collaborative Technology Platforms**  
**SEMI**





# Talking Points

- SEMI and Our Industry: Connect – Collaborate – Innovate
- How We Got Here
- The New Imperative
- Connecting the Supply Chain
- Data, What Data?

# SEMI Connects to Advance a Global Industry

## Mission

SEMI provides industry stewardship and engages our members to advance the interests of the **global electronics manufacturing supply chain**.

## Vision

SEMI promotes the development of the global electronics manufacturing supply chain and positively influences the **growth and prosperity of its members**. SEMI advances the mutual business interests of its membership and promotes a free and open global marketplace.

SEMI is the place to connect, collaborate, and solve problems in a pre-competitive forum. Platforms for regions and special interest groups are connected to global common interests.



# From Monolithic Demand Drivers to an Explosion in Applications



Mainframe  
Computers  
1970s



Personal  
Computers  
1980s



Internet  
"The Web"  
1990s



Mobile &  
Social Networking  
2000s



IoT & Big Data  
& ...  
2010s

This is the **most interesting**  
time to be in the electronics  
manufacturing industry

- IoT/wearables
- Big Data
- New Memory/Server Farms
- Virtual and Augmented Reality
- Autonomous Vehicles
- Artificial Intelligence
- Smart Manufacturing
- Digital Medicine



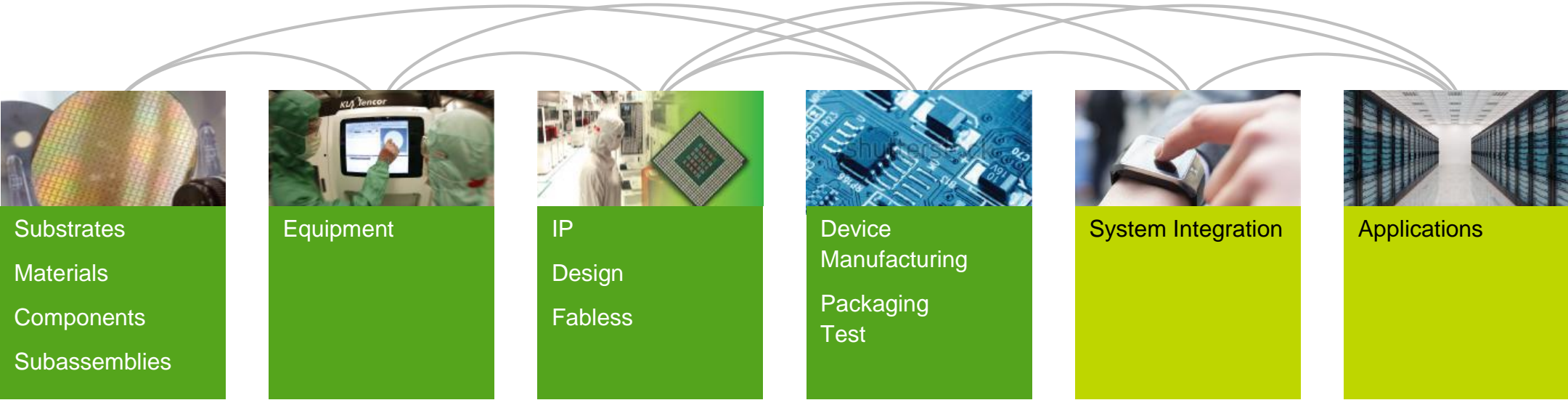
nest IoT thermostat



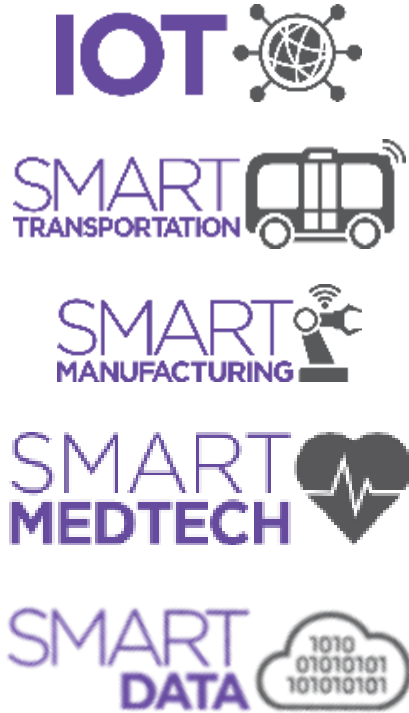
Google TPU v2



# SEMI Connects the Electronics *Manufacturing* Supply Chain for Collaboration

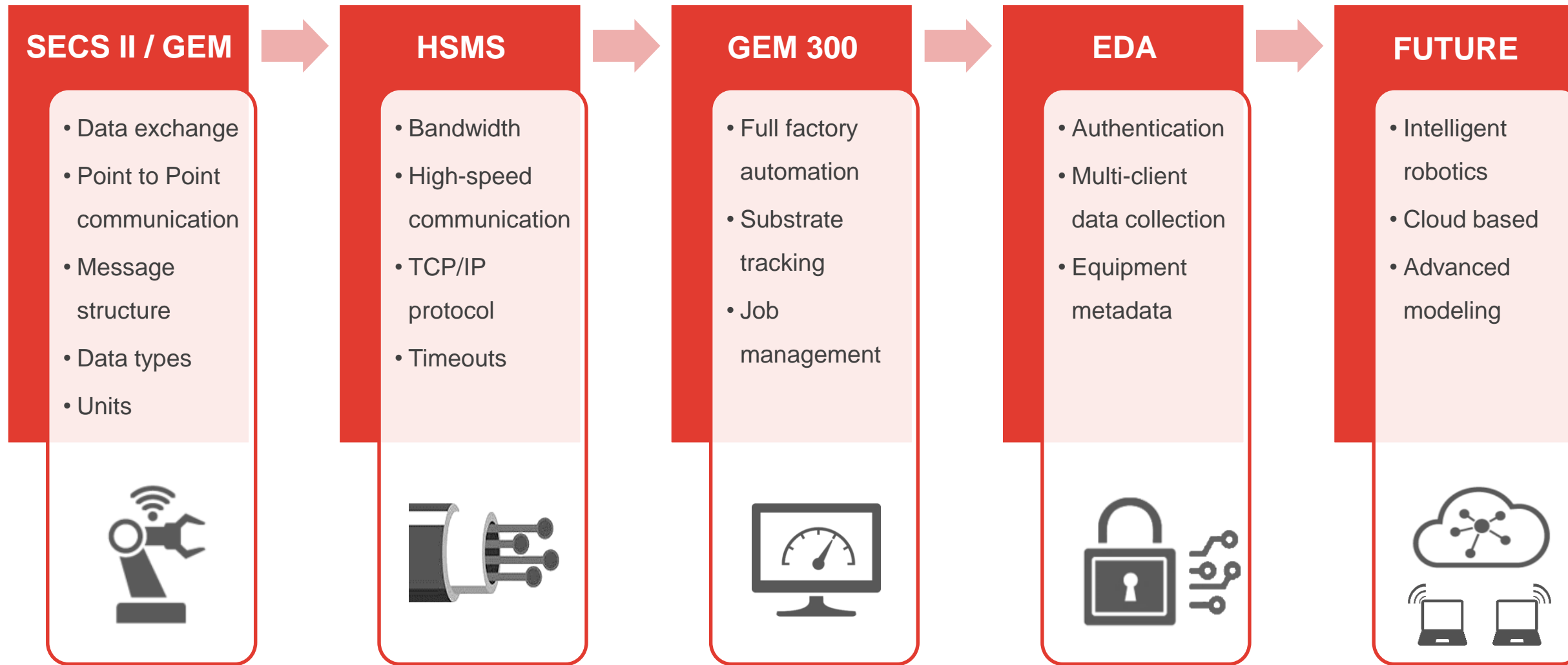


Collaboration segments

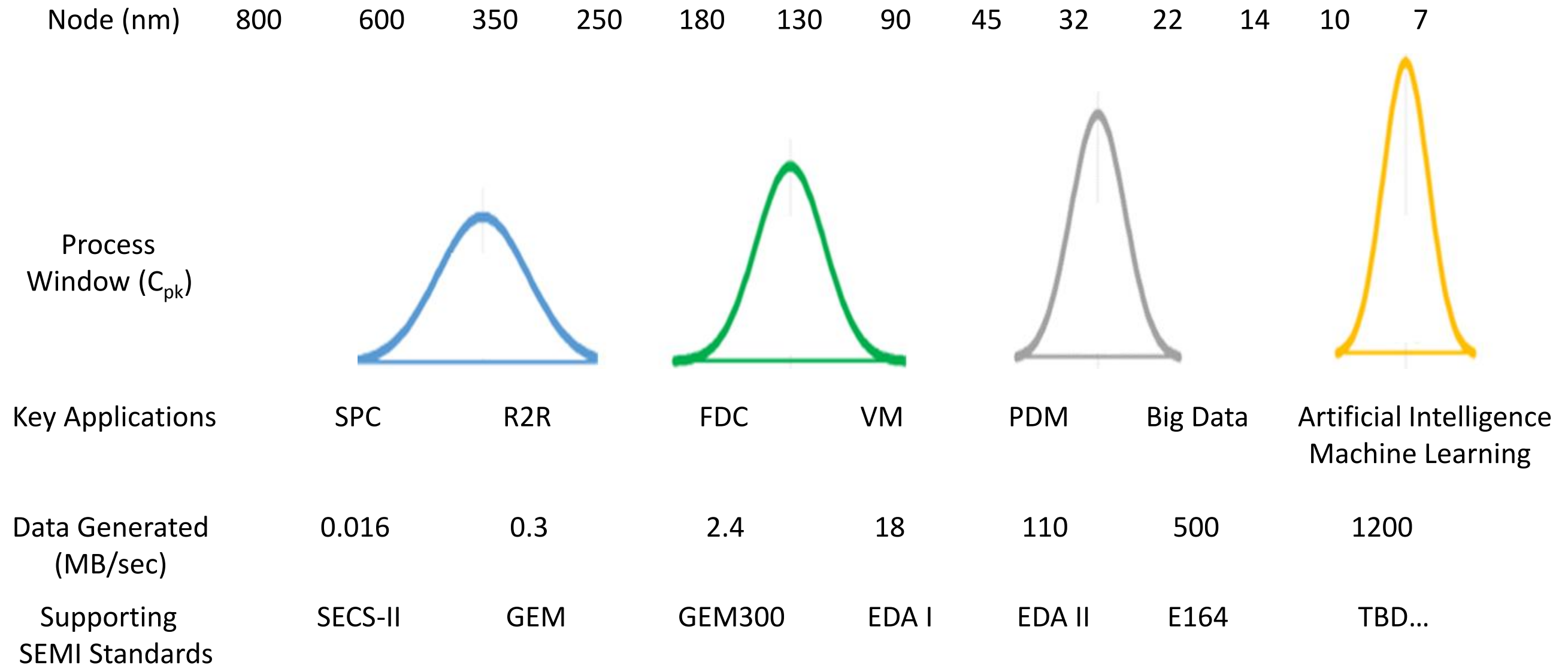


# How We Got Here

# Evolution of SEMI Standards to Enable Smart Manufacturing



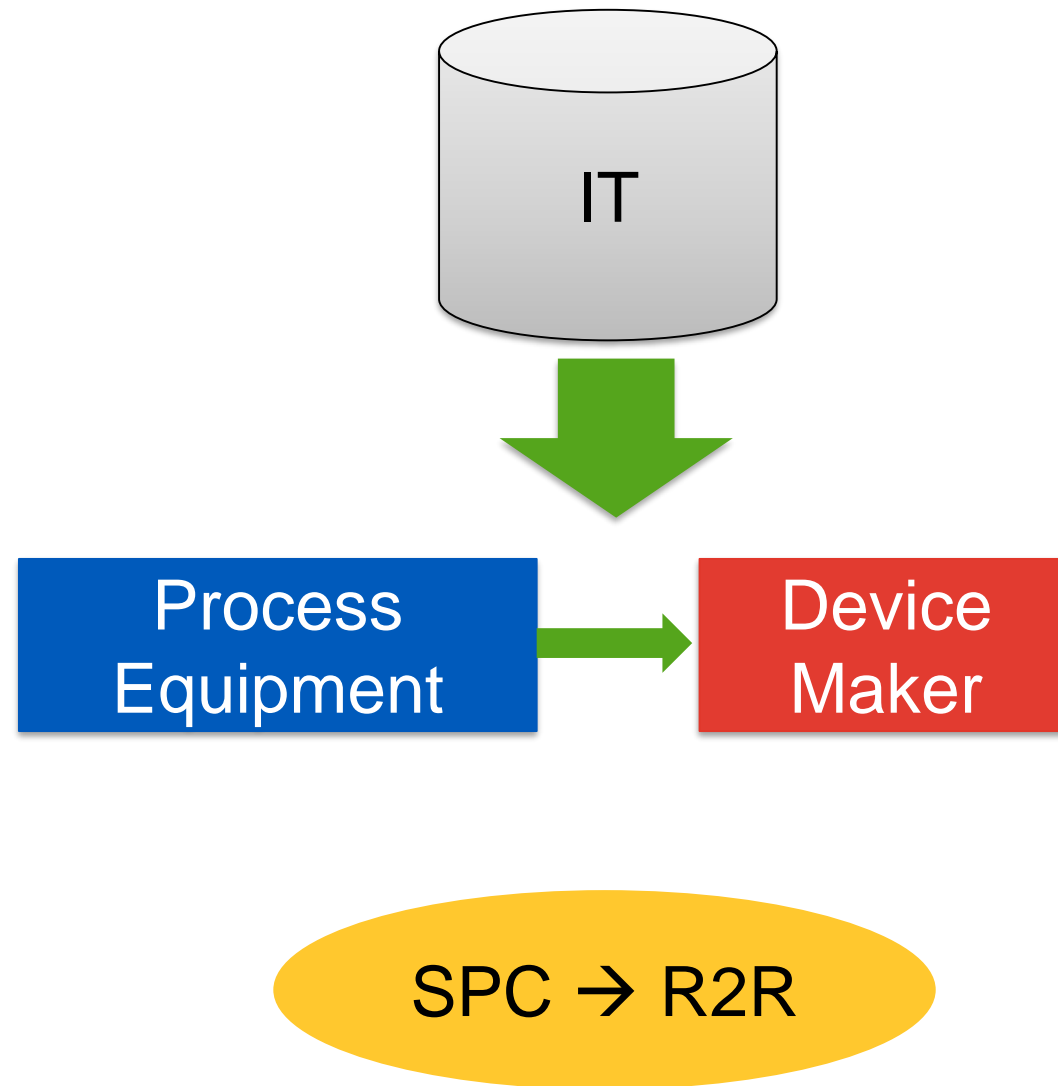
# Smart Manufacturing and the evolution supporting SEMI Standards





# Changes in Complexity, Supply-Chain and Markets

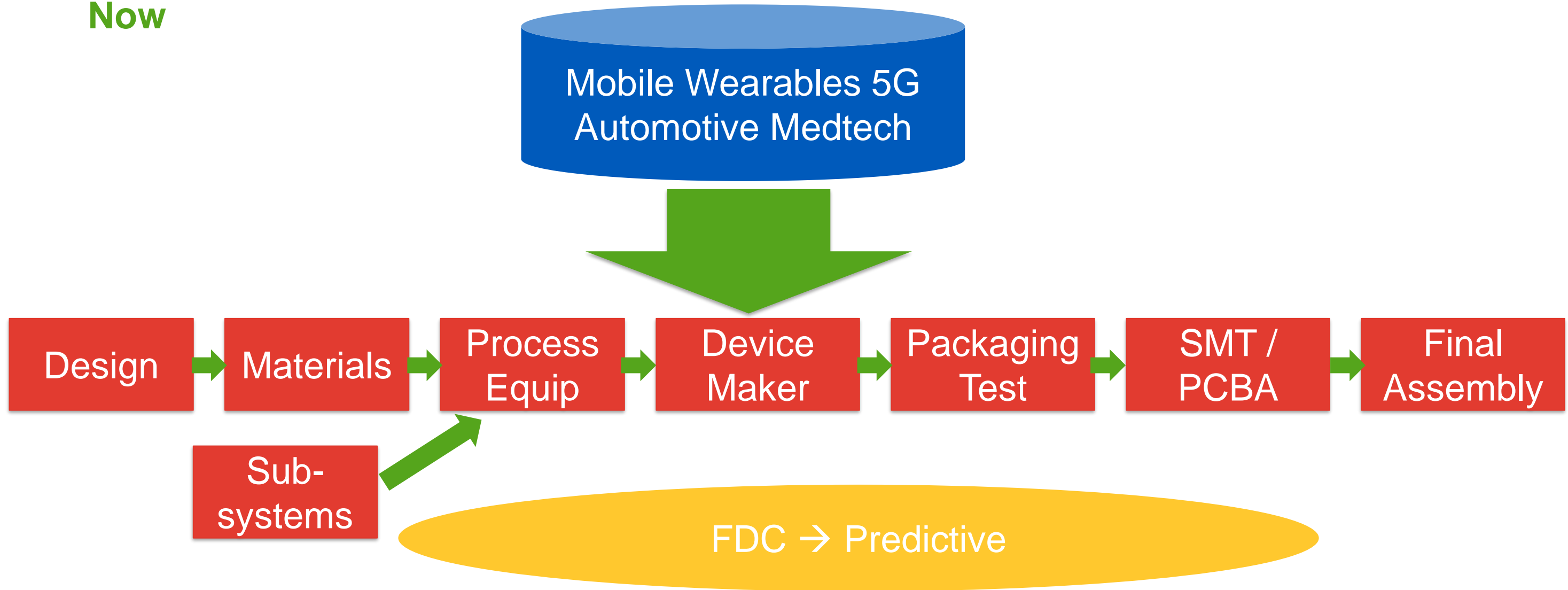
Before



# The New Imperative

# Changes in Complexity, Supply-Chain and Markets

Now

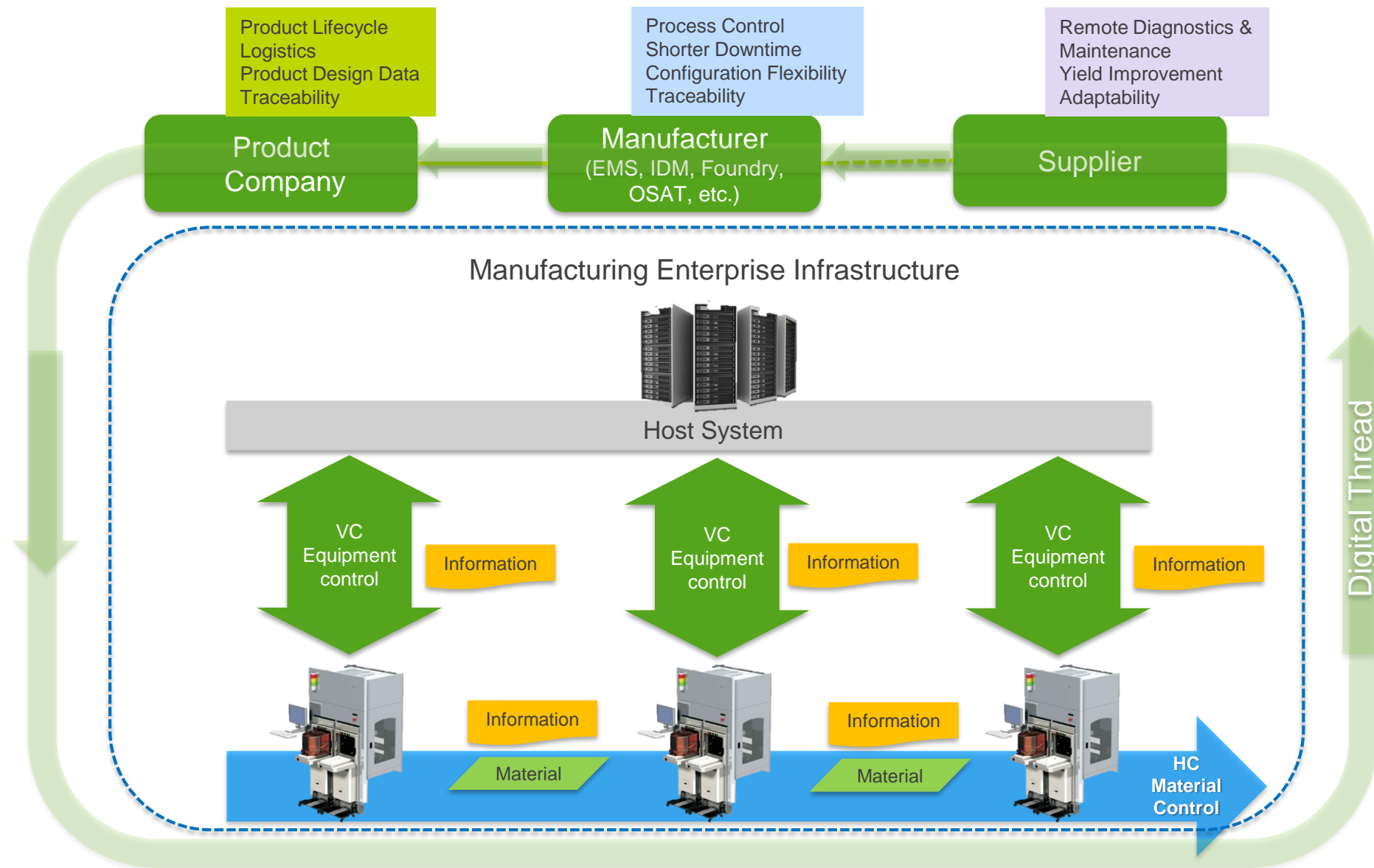




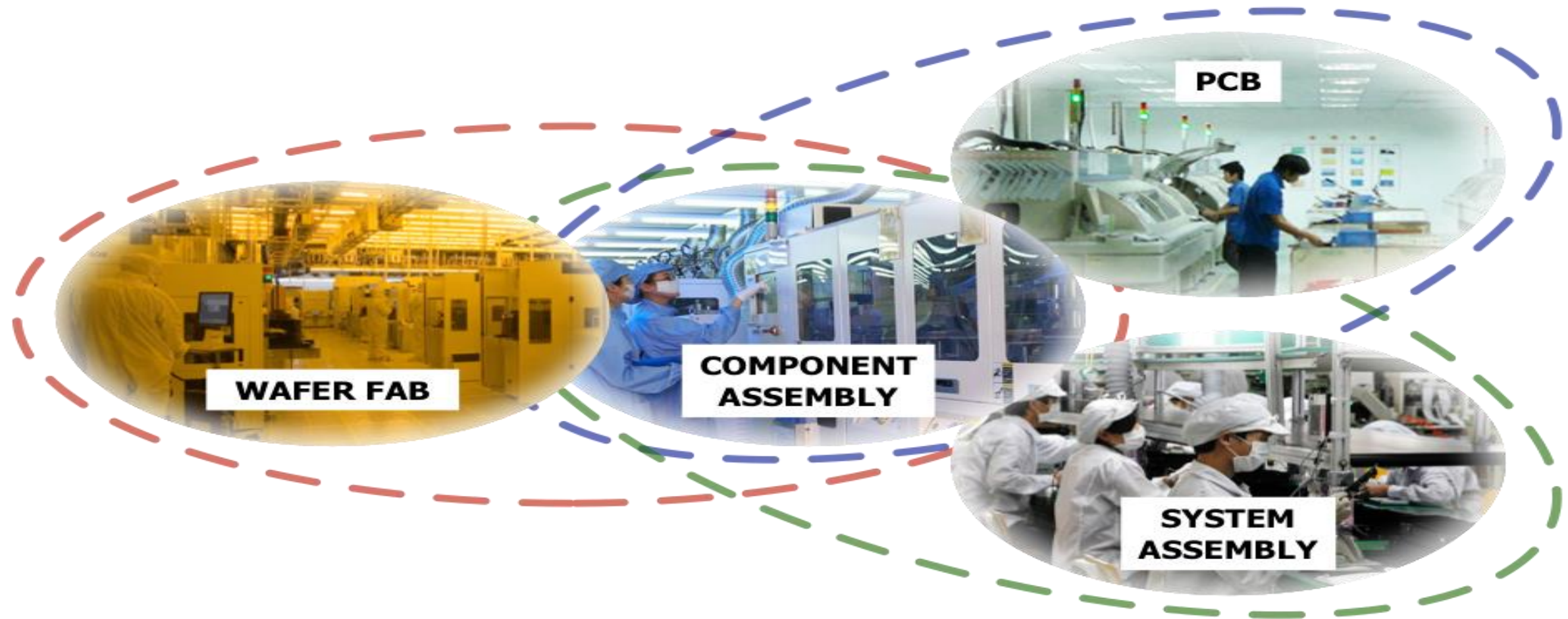
# Connecting the Supply Chain

# Smart Manufacturing and the Microelectronics Ecosystem - Future State

## Digital Thread



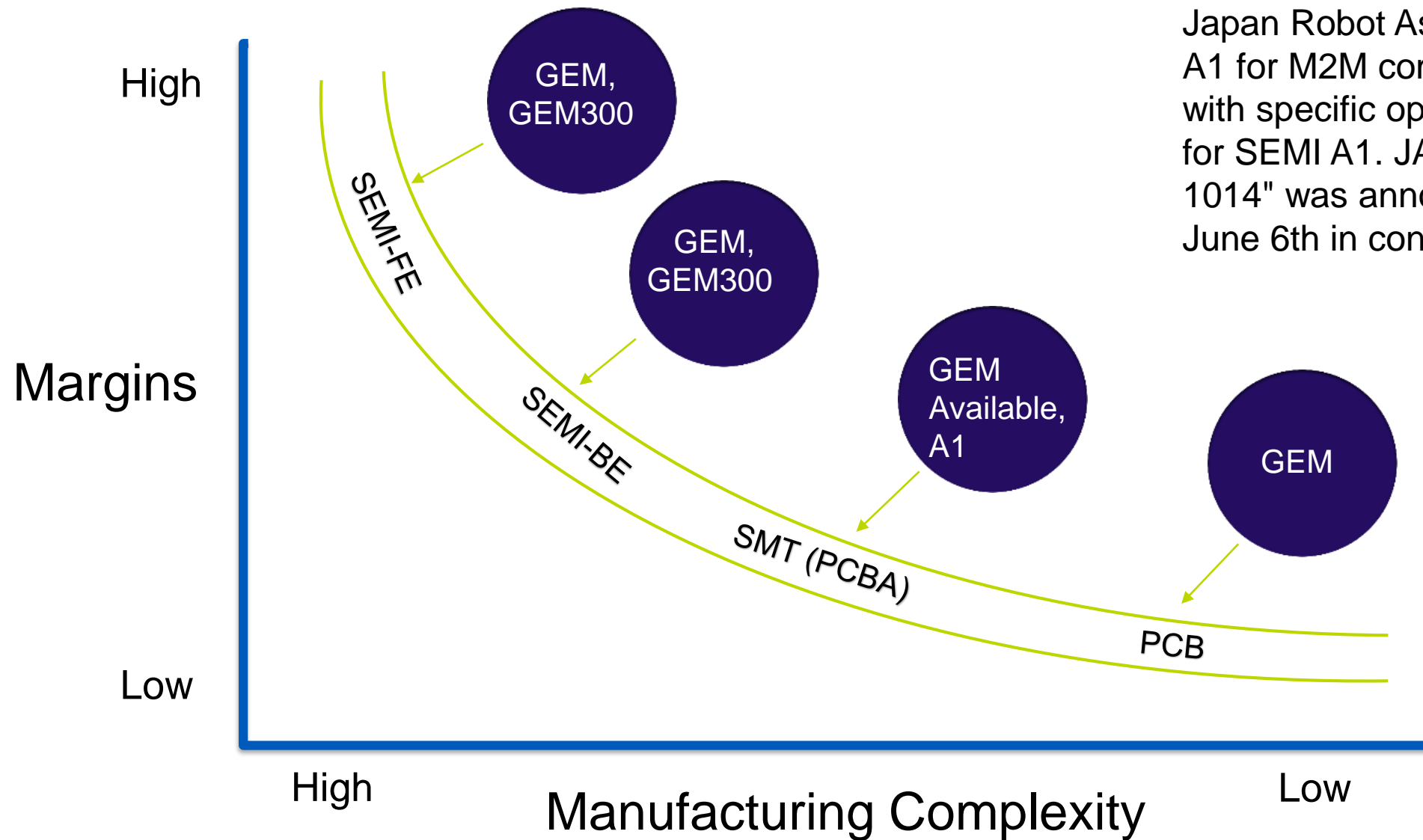
# Observation: Convergence of Industry Segments



- Competition from EMS companies in System-in-Package (SiP) assembly
- PCB and substrate makers compete with embedded components etc.



# The Machine Communications Adoption Curve



Japan Robot Association (JARA) adopted SEMI A1 for M2M communication in the SMT industry with specific operation and message definitions for SEMI A1. JARA Standard, named "JARAS 1014" was announced at a special session on June 6th in conjunction with JISSO PROTEC.

<http://www.semi.org/en/industry-collaboration-smart-factories>

# Smart Manufacturing Roadmap

## Semiconductor

Team Leader:

Factory Operations  
Facilities  
Materials Flow and Conversion  
Production Equipment  
Material Handling Systems  
Data Flow Architecture  
Factory Information and Control  
Systems  
Big Data  
Control Systems Architectures  
Augmenting Reactive with  
Predictive  
Digital Building Blocks  
Digital Twin  
Design  
Manufacturing  
End Product Performance  
Artificial Intelligence / Machine  
Learning  
Augmented Reality / Mixed  
Reality  
Security

## OSAT

Team Leader:

Factory Operations  
Facilities  
Materials Flow and Conversion  
Production Equipment  
Material Handling Systems  
Data Flow Architecture  
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Augmented Reality / Mixed  
Reality  
Security

## PCBA

Team Leader:

Factory Operations  
Facilities  
Materials Flow and Conversion  
Production Equipment  
Material Handling Systems  
Data Flow Architecture  
Factory Information and Control  
Systems  
Big Data  
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Manufacturing  
End Product Performance  
Artificial Intelligence / Machine  
Learning  
Augmented Reality / Mixed  
Reality  
Security

Enabling Technologies (AI, ML, etc.) – Digital Building Blocks Team Leaders

Product Emulator Groups – iNEMI Liaisons

# Smart Manufacturing Roadmap Participants

## Semiconductor



## OSAT



## PCBA



Enabling Technologies (AI, ML, etc.) – Digital Building Blocks Team Leaders





# Data, What Data?

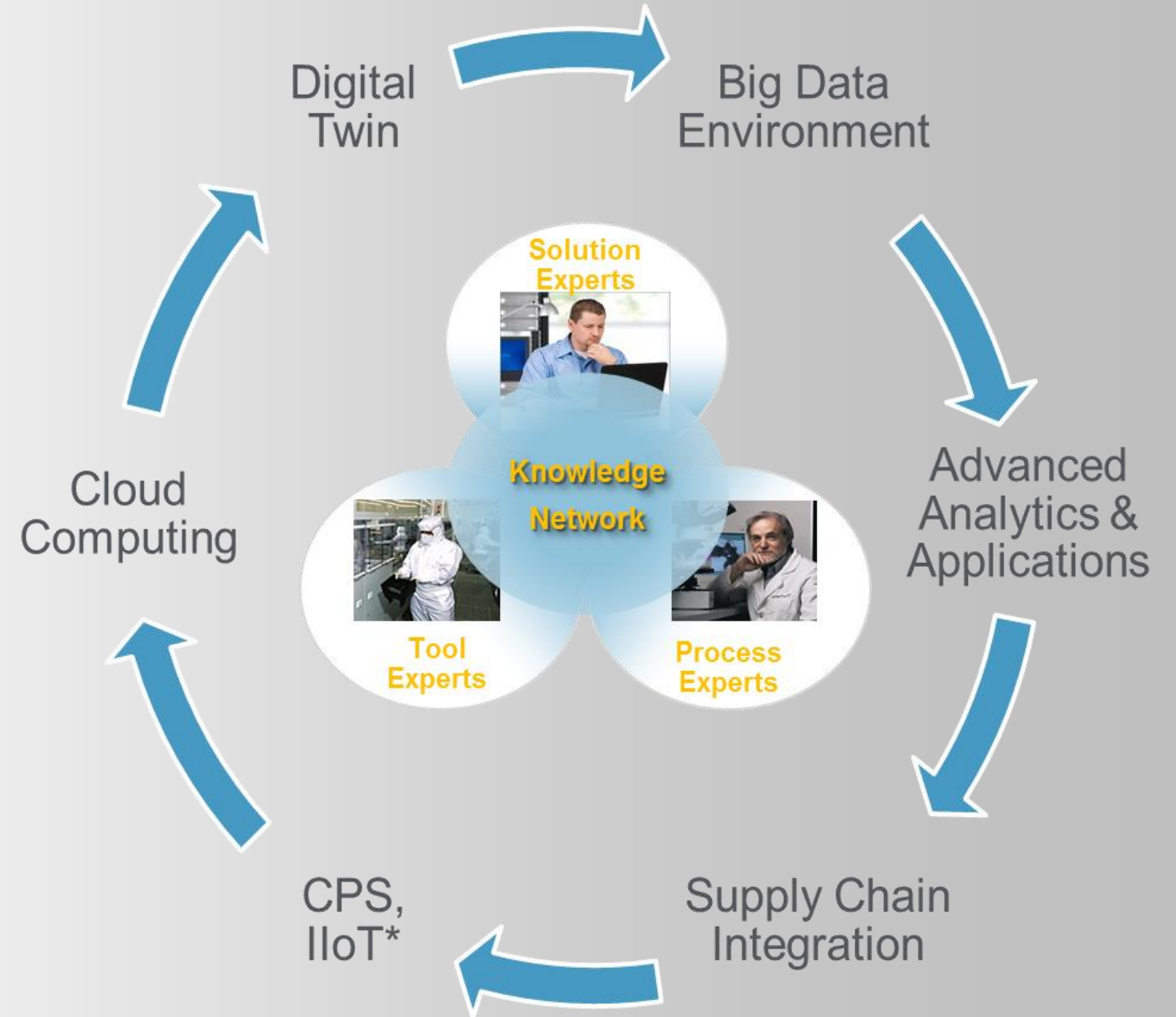
# Smart Manufacturing Successes and Challenges in Semiconductor

## • Successes

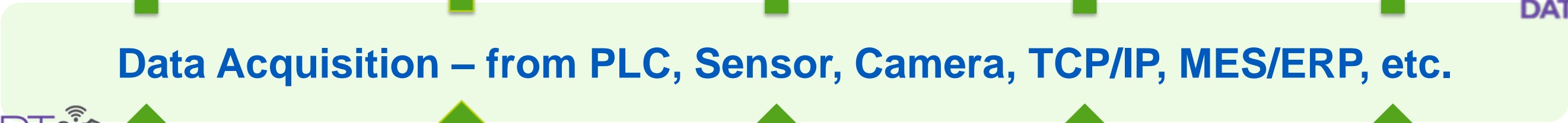
- Analytics and Applications
  - FDC, R2R control, virtual metrology and PdM, etc.
- Process digital twin
  - R2R control, PdM, Real-time Dispatch, etc.
- Big data environment conversion

## • Challenges

- Data and IP Security; leveraging the Cloud
- Supply chain integration
- Structured incorporation of Subject Matter Expertise (SME)
  - Realizing that “big data” is really many clusters of “small data”
- Enabling the human in all aspects of SM
- Data quality given complexity and dynamics



# Digital Building Blocks for Optimization & Connectivity



Substrates  
Materials  
Components  
Subassemblies

Equipment

IP  
Design  
Fabless

Device  
Manufacturing  
Packaging  
Test

System  
Integration

Applications





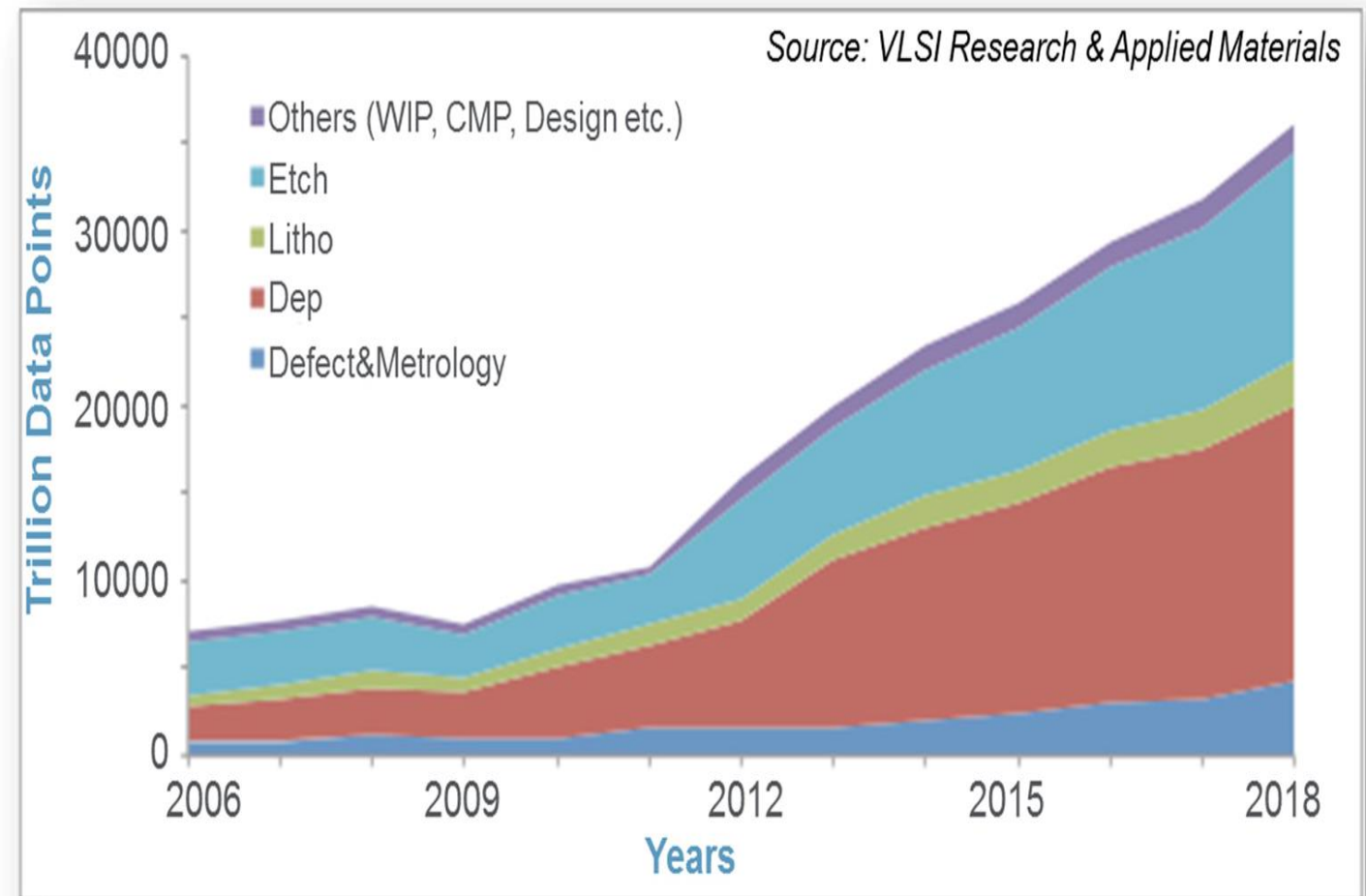
# AI & Data Offers Opportunities to Improve Operational Efficiency in Semiconductor Manufacturing & Supply Chain

*“AI-enabled root cause analytics can improve yield, and AI-optimization can minimize equipment maintenance required, reduce testing cost and lead to higher throughput. Overall, the use of AI can lead to a reduction in yield detractor by up to 30%.”*  
--McKinsey & Co. “Smartening up with Artificial Intelligence (AI)” April 2017

*“Machine learning and analytics to improve predictive maintenance, and process/quality optimization is predicted to increase 35% in the next five years.”*  
-Price Waterhouse Coopers, “Digital Factories 2020” April 2017

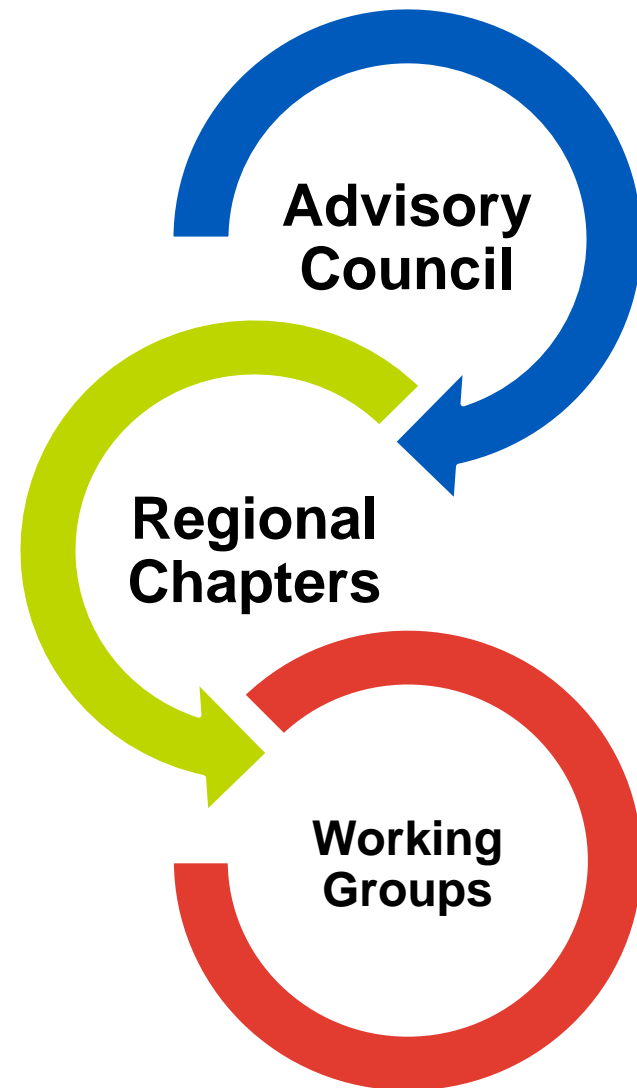
*“Adoption of Blockchain in supply chains currently stands at five percent, but is projected to rise to 54% over the next five years”*  
– MHI (Material Handling, Logistics & Supply Chain Association) and Deloitte Consulting, 2018 Annual Industry Report

Increasing data generation creates new opportunities to improve efficiency using AI & data analytics



# SEMI Smart Manufacturing Global Technology Community

Driving Global Objectives and Effort



## Current Projects or Issue Management

- Standards
- Cost of Ownership
- PCBA Toolkit
- Smart Manufacturing Benchmark

## Chapter Development Progress

- Europe, Americas, Japan, Taiwan, China

## Other Activities

- FlowShop Group in Japan
- Working groups and projects will vary

# Constraining the Opportunity

## Initial Focus

### *Proof of Concept (POC)*

- Demonstrate Feasibility
- Identify Additional Areas of Focus
- Define IP guidelines for any Potential POC invention

### *Data Transfer*

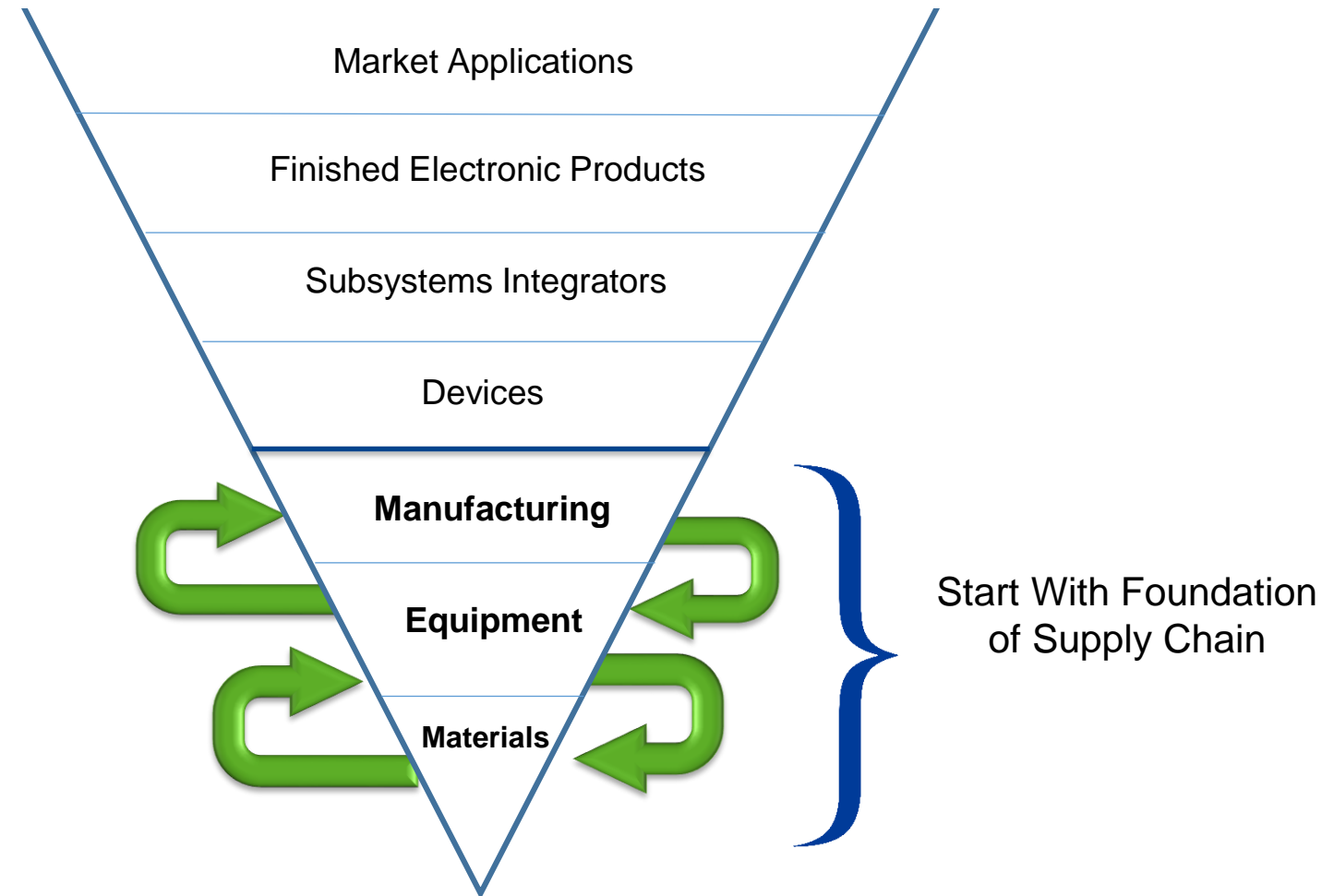
- Consistent Format
- Exchange Protocols
- Transfer Node Identification
- Standards Requirements
- Precision Level
- Security & Encryption (privacy, authentication, integrity, non-repudiation)
- Distillation Level

## Future Considerations

### *IP Concerns*

- AI Output Ownership
- AI Output Value Assignment
- Data Ownership
- Information Sharing Protocols
- No Legal Precedence

## Semiconductor Manufacturing Supply Chain



# SEMI Smart Manufacturing Initiative




## SEMI Smart Manufacturing Information Hub

Smart Manufacturing Central

Smart manufacturing is defined as the use of production and sensor data with manufacturing technologies to enable adaptability in process.

Your Source for Information about Smart Manufacturing

**Highlights**




-  **AI at the Edge: Making Always-on Machine Vision a Reality** (SEMI; August 23, 2018)
-  **Securing the Machine-Connected Supply Chain** (EBN; August 23, 2018)
-  **Transforming manufacturing with artificial intelligence** (IBM; August 22, 2018)

- Using AI In Chip Manufacturing (SemiEngineering; August 22, 2018)
- Beer, cars and robots: Five smart manufacturing use cases (Enterprise IoT Insights; August 20, 2018)
- The Race Is On: Trade Wars, AI Leadership & 5G (EBN; August 20, 2018)
- How Factories Of The Future Will Intelligently Connect To Your Business (Forbes; August 15, 2018)
- SEMI Machine-To-Machine (M2M) Communication Standard Adopted by Japan Robotics

**Upcoming Events**

- SEMICON TAIWAN**  
(September 5-7, 2018 in Taipei, Taiwan)
- Webinar: The Emergence of Voice-Enabled Devices and how Machine Hearing is Advancing AI Usage**  
(September 11, 2018)
- Smarter Manufacturing: What is Happening with AI, IoT, Metrology, Inspection, and Automation?**  
(October 5, 2018 in Wilsonville, Oregon, United States)
- Artificial Intelligence, Machine Learning, Deep Learning Applications**  
(October 19, 2018 in Tempe, Arizona, United States)

**All SEMI Events**

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## SEMI Global Smart Manufacturing Contacts

- HQ/Americas
  - Ayo Kajopaiye - [akajopaiye@semi.org](mailto:akajopaiye@semi.org)
  - Tom Salmon - [tsalmon@semi.org](mailto:tsalmon@semi.org)
- China: June Wu - [jwu@semi.org](mailto:jwu@semi.org)
- Europe: Theresia Fasinski – [tfasinski@semi.org](mailto:tfasinski@semi.org)
- Japan: Junko Collins - [jcollins@semi.org](mailto:jcollins@semi.org)
- Korea: Natalie Shim - [eshim@semi.org](mailto:eshim@semi.org)
- SE Asia: Shannen Koh - [skoh@semi.org](mailto:skoh@semi.org)
- Taiwan: Cindy Lin - [clin@semi.org](mailto:clin@semi.org)

## Connecting Members To

*Issues, Research, Services, Information and Resources Manufacturing Peers, Thought Leaders, and Customers*